



**COUNCIL AWAY DAY
NOTES & ACTIONS - APPROVED
24 November 2022**

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ACTIONS

Item	Action	Owner	Deadline
9.	The next steps should be to provide Council with the sequencing for April Council and inclusion in the final plan for July.	DVC SIR	April Council

DECISIONS

Item	Decision	Paper No.
10.5	Council ENDORSED the processes underpinning the implementation of the Prevent Duty, and APPROVED the Accountability Statement being signed by the Chair of Council.	CNL/22/114

MEMBERS PRESENT

Quentin Woodley	Pro-Chancellor and Chair
Professor Lisa Roberts	Vice-Chancellor
Sir Richard Atkins	Pro-Chancellor
Jo Binding	Independent Member
Sarah Buck	Pro-Chancellor
Nicholas Cheffings	Independent Member
Graham Cole	Independent Member
Professor Barrie Cooper	Senate Representative
Lounette Dyer	Independent Member
Professor Alex Gerbasi	Senate Member
Professor Mark Goodwin	Deputy Vice-Chancellor (Global Engagement)
Andrew Greenway	Independent Member
Salam Katbi	Independent Member
Professor Janice Kay	Provost
Amoetsoe Mkwena	Independent Member
Lily Margaroli	President, Exeter Students' Guild
Georgi Griškevičienė	President, Falmouth and Exeter Students' Union
Professor Sue Prince	Senate Representative
Alison Reed	Independent Member
Malcom Skingle	Independent Member
Glenn Woodcock	Independent Member
Shades Chaudhary	Professional Services Representative

SECRETARY

Mike Shore-Nye	Registrar and Secretary
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MEMBERS APOLOGIES**STAFF IN ATTENDANCE**

Professor Tim Quine	DVC Education and Student Experience
Professor Rich Smith	DVC Strategy Integration and Resources
Andrew Connolly	Chief Financial Officer (CFO) and Executive Divisional Director of Finance, Infrastructure and Commercial Services
Sean Fielding	Interim Executive Divisional Director of External Engagement & Global
Linda Peka	Deputy Registrar
Imelda Rogers	Executive Divisional Director of Human Resource
Chris Lindsay	Future Structures Project Lead for Compliance, Governance & Risk
Katy Griffiths	University Corporate Services Business Manager (Notes)
Dr Michael Wykes	Divisional Director of University Corporate Services

1. Overview

- 1.1 The aim of the day is to present UEB's vision and rationale for the size and shape of the University of Exeter in 2030 and engage Council with the key issues, which need to be addressed to achieve that vision.
- 1.2 The day will enable Council to focus on a number of potential 'trade-offs' with respect to prioritising our resources to build consensus as to best way to achieve the strategy.

2. Presentation 1 – 2030 Vision

- 2.1 The Vice-Chancellor gave a Presentation of the University in 2030 in terms of what we are going to look like with regards to the key size and shape characteristics of the University and why. The 2030 vision was compared with our position currently, our trajectory and context within the RG, noting the need to maintain ambition and growth where others may be at risk.

2.2 Closed Minute.

3. Presentation 2

- 3.1 The DVCs and CDO provided further detail of what the University in 2030 will 'look and feel' like in terms of their portfolios across Education, Research, Global and Digital.

4. Break-out Group

- 4.1 Council were able to discuss and provide feedback on the 2030 vision and DVC presentations. Key questions were:
 - Is the presented size and shape and rationale clear? What are the key risks? What will make delivery most effective?

5. Working Lunch

- 5.1 There was an opportunity for Council members to provide additional feedback on presentations to date via world-café/boards in the room to capture questions.

6. Presentation 3 – Capital & Investments

- 6.1 The Registrar presented the key capital projects and investments required with an overview of key proposals which are in development and which will come to Council for approval during 22/23. The Registrar outlined the anticipated size/costs, returns and phasing, how they align to Strategy 2030 and how they will be measured.

Closed Minute

7. Presentation 4

- 7.1 In light of the investment proposals outlined, the CFO illustrated the anticipated finances required to achieve the 2030 vision showing the anticipated growth of the University from where we are currently.
 - The financial model provided the costs of additional staff, capital, equipment etc. and what the options are for funding the gap (more teaching income, more commercial income, more borrowing.)

8. Break-out

8.1 Council focussed on how we unlock the academic expansion in STEMM on a financially sustainable basis. Council discussed potential trade-offs which would be involved in order to achieve the vision which has been set out and 'close the gap' between our ambition and our finances. The options for discussion would include:

- whether we borrow,
- if we invest further in Commercial activity,
- if we pause or stop certain projects,
- if we accelerate the growth of the business school more than currently planned.

9. Conclusions

9.1 The Chair provided a summary of the key elements of the day and strongly supported the direction of travel of the 2030 Vision.

9.2 It was noted that the next step should include a focus on quality, stop doing activities that don't align with the Strategy, investigate the case for borrowing as will likely be required. Look at the phasing of the Net Zero projects and their impact, in terms of global looking outside the sector for collaborating. **ACTION: The next steps should be to provide council with the sequencing for April Council and inclusion in the final plan for July.**

10. Prevent Assurance Report and Accountability and Data Return - CNL/22/114

10.1 The Registrar provided an overview noting that the Prevent risk assessment and associated action plan are reviewed throughout the year, and amended to reflect contemporary risk information. This includes local threat information provided by the Counter Terrorism Police and horizon scanning.

10.2 The Registrar noted that the Accountability and Data Return has been completed in accordance with the OfS published guidance, a summary of the changes to the guidance and the full published guidance were provided in the report.

10.3 The data return that will be submitted to the OfS with supporting narrative was provided in the report. Ongoing activity conducted at or by the University, including linked policies, partnerships and forums, training delivered, engagement with students, links with Cornwall, and UoE monitoring of compliance were provided in section 5 of the report.

10.4 It was noted that an accountability statement signed by the Chair of Council is required as part of the Accountability and Data Return, to be submitted to the OfS by 1st December 2022.

10.5 Council **ENDORSED** the processes underpinning the implementation of the Prevent Duty, and **APPROVED** the Accountability Statement being signed by the Chair of Council.

11. Chair's Closing Remarks

11.1 The Chair thanked those involved in all the presentations for the day.

11.2 The next formal meeting of Council will take place on 8th December via Microsoft Teams.