



A new Civic University and Community Engagement Strategy for the University of Exeter

A **Green Paper** consultation seeking the views of our communities

About the Consultation

The University of Exeter will be launching a new Civic University and Community Engagement Strategy in the Spring. We have developed a draft vision for the Strategy, a set of principles which underpin it, and ten strategic aims. We are inviting views on our thinking so far from our staff, our students, our partners and members of our communities in Devon and Cornwall.

Issue date

Monday 18 February 2019.

Enquiries

If you have an enquiry about the consultation please contact Dr Victoria Alcock, Head of the Vice-Chancellor's Office on 01392 725005; v.j.alcock@exeter.ac.uk

How to Respond

We want to hear from you! There is a set of questions in the consultation document and we would like to hear your answers to these questions, and any other comments you may have.

Please email your responses to communitystrategy@exeter.ac.uk

Deadline

The consultation closes at 6pm on **Thursday 28 March 2019**.

Your views will help shape our final strategy. We aim to publish a summary of the Green Paper responses and the final Strategy at the beginning of the summer term.

WHY A NEW STRATEGY?

Community is one of the core values and defining characteristics of the University of Exeter and having a positive impact on our communities in Devon and Cornwall is central to our mission. Our 4,500 staff and 23,000 students live in its cities, towns and villages and care passionately about the future of the region.

We're proud to be able to contribute through our research, arts and culture, work with local businesses, creating jobs in the local economy, volunteer programmes and more. We are an 'anchor institution' and we strive to play a positive role in our region. And this is not a one-way relationship. The communities that we are part of make us what we are and we rely on long-term residents helping our students and staff by sharing their own skills and expertise. We are keen to nurture this for mutual benefit.

A decade has passed since we published our first Community Engagement Plan in 2008. Since then we have continued to develop our activities in Devon and Cornwall, listening to the needs of our communities and evolving with them. We hold regular meetings and conversations with residents, councillors, businesses, health professionals, research partners and others.

We also understand that during the past ten years the University's growth has presented new challenges, as well as opportunities. There is always more to do, and now is the time to build on the work of the past ten years and look forward to the next five years and beyond. Our new proposed five-year Civic University and Community Engagement Strategy gives us a chance to speak with and listen to our communities afresh and we invite you to join with us to help develop our plans, so that together we can make a real difference to the region we love and care about.

WHO WILL THE STRATEGY BE FOR?

If you live or work in Devon or Cornwall and you are interested in learning about and shaping the ways in which the University is working with and for its communities, or are interested in becoming involved in any of our community projects, or collaborating on new initiatives.

THE WIDER CONTEXT

THE CIVIC UNIVERSITY

We are very proud to be supporting the UPP Civic University Commission. Our Vice-Chancellor has signed a pledge to develop a **Civic University Agreement**, which will be co-created with other key civic partners, and which will encapsulate our civic mission and how we plan to fulfil our responsibilities.

We aim to do this as part of our Civic University and Community Engagement Strategy and through our other institutional strategies listed below.

For more information on the Civic University please visit <http://upp-foundation.org/leading-universities-pledge-commitment-to-local-communities/>

OUR STRATEGIES

The University has a set of strategies which have positive community impact at their heart, working with our partners across the region. Our new Civic University and Community Engagement Strategy is designed to complement, not replicate, these strategies:

Widening Participation in Higher Education

<http://www.exeter.ac.uk/socialmobility/wideningparticipation/>

Research and Impact

<http://www.exeter.ac.uk/research/>

Business Engagement and Developing Regional Skills

<http://www.exeter.ac.uk/about/vision/about/>

Arts and Culture Strategy

<https://www.artsandcultureexeter.co.uk/>

THE STRATEGY

OUR VISION

Our vision is to be a truly civic university that is embedded in our communities and is constantly looking for opportunities to make a positive contribution to our region, working within our partners. Our ambition is to fulfil our civic role with energy and pride, and to promote the health, prosperity and wellbeing of all.

OUR PRINCIPLES

We pledge to uphold the following principles in everything we do:

Inclusive	we will work with people from all walks of life
Positive	we will ensure decisions are based on making improvements and positive change
Transparent	we will be open and share information
Listening	we will listen to the views of others
Trust and Respect	we will ensure our relationships are based on trust and respect
Simple Language	we will communicate using plain, jargon-free language

Consultation Question

1. Do you agree with the vision and principles we have set out for our new strategy? Please give reasons for your answer.

MEASURING OUR SUCCESS

A key aim of our new five-year strategy will be to measure our activities and see where we have been able to increase the number of activities to further support our communities. This will be a key part of our final strategy.

To do this, we will first record the projects that are currently taking place and strive to audit and better coordinate our community activities. A large number of projects, volunteering programmes and initiatives have been developed by different teams within the University, as well as through personal conversations and connections. We will create a map of all current and evolving activities across all our themes at all of our campuses, which will help us to co-ordinate our activities, see where we have added extra value and identify opportunities for doing more. Creating this list will be one of our first tasks and we will then use this information as a starting point as we monitor our community engagement over the next five years.

We are also developing a new action plan for the next five years to accompany this strategy. We will use this plan to judge our success at the end of the strategy.

OUR APPROACH

Our Strategy will run for five years. We want to build on our current successful activity but also find new ways of supporting our activity as well as an ambitious action plan underpinned by a new approach. We propose to:

1. Set up a new **Community Panel**, made up of permanent local residents from across Devon and Cornwall, who have a keen interest in working with us to find opportunities to help our communities. We hope to attract members of the public from right across the region to join this group, particularly voices outside our usual networks. This will complement our existing groups and channels of communication.

Interested in being a member? You don't have to have any connection with the University, just an interest in working with us to make a positive difference. The group will be chaired by our Registrar, Mike Shore-Nye. We'll be holding three meetings a year in Devon and Cornwall and can pay reasonable travel expenses. If you're interested, please get in touch.

2. Create a new **University Community Engagement Steering Group** to coordinate our community activity more effectively and to manage a new **Community Fund** (of time and money) to help support and match fund projects which help the community, chosen by the community. We will share the ideas of the Community Panel with this group and vice versa.
3. Identify volunteers within the University to act as **Community Champions** to help us better coordinate and publicise community engagement activities.
4. We want to make it easier for people to contact us, with a named person for key themes who will be able to report back on its progress. We will launch a **new website** promoting community activities and two-way dialogue between us and our communities.
5. Identify more opportunities for students and researchers to work on **locally-identified challenges** using new and existing channels of communication and networks.

Consultation Questions

2. **Do you think our proposed new approaches to community engagement would be effective? Would you be interested in taking part in the Community Panel or being a Community Champion?**
3. **Do you have any thoughts or ideas for our new action plan which will support the overall Strategy? What would make a difference to you?**

OUR STRATEGIC AIMS

We want to have an impact through work in the following areas:

1. Enriching education in our region

The University is committed to raising the aspirations of young people from our region, and nationally; to ensuring that as many as possible progress into higher education; and to improve the life chances of students who are under-represented in higher education. Our goals are to raise aspirations and pupil attainment; and put students on a level playing field to ensure they enjoy the best possible outcomes at University and as graduates. We recognise that the communities we are based within include some of the poorest attaining academically in the UK and we are committed to working to raise aspirations for the long term benefit of the individuals, their families and the wider community and region. A considerable amount of our work with schools locally is with pupils whose backgrounds mean they are traditionally less likely to go to university – we spent around 17,500 hours working with 4,500 school pupils in this area, last year.

We also carry out a lot of work in the region's schools to help young people make informed choices about their future and give them the confidence to apply to higher education. Around 820 pupils from disadvantaged and under-represented backgrounds participate in our University of Exeter Scholars' programme (for Years 9-13) which helps them find out more about university life, studying specific disciplines and builds transferable skills.

We look to help improve the achievements of school pupils, particularly through our formal involvement in the Ted Wragg Multi-Academy Trust, Exeter Mathematics School and South Devon University Technical College, working with a range of local partners. We also provide Ofsted Outstanding teacher training and Continuous Professional Development opportunities and other resources for local teachers, through our Teaching Training Partnership of 300 schools across the South West. We work with other organisations to offer mentoring programmes, resources for school pupils, homework clubs and more. We work closely with local primary schools – for example this academic year alone there are 38 students from our Penryn Campus volunteering within Penryn Primary Academy supporting a range of activities.

Established in 2010, the **Ted Wragg Trust** aims to create an outstanding educational experience for primary and secondary school children in Exeter. The University and Exeter College are education partners within the Trust and we work alongside the schools with a common aim of creating an outstanding educational experience for pupils. The Trust currently covers around 3,000 pupils across the city.

Proposals to support our activity

- ❖ We're setting up a new Working With Schools Group with the following initial aims:
 - To better co-ordinate our work with schools, to ensure as many as possible are able to benefit, and it make it even easier for local schools to work with us.
 - To understand how many of our staff and students currently volunteer within local schools (including as governors) and to share and celebrate this information. We will also encourage and support other staff and students who would like to get involved
- ❖ We plan to improve further our web resources and school-based activities which aim to encourage young people to consider higher education and to reach those pupils whose backgrounds mean they are traditionally less likely to attend a university
- ❖ We will set up a specific staff volunteering programme (staff ambassadors scheme), where colleagues from any department go into their local school to talk about university life. This will allow us to reach more schools and crucially, will support our staff to help schools in the communities where they and their families live.

2. Promoting good citizenship to strengthen communities

We know that social differences between students and permanent local residents can sometimes cause tension, but we also believe that such tensions can be resolved when there are more opportunities for communication and meaningful engagement. To do this, we work closely with a range of partners including the Police and the NHS. The University's Community Liaison teams in Devon and Cornwall work to enhance relationships with local communities and the University also provides many services and facilities that are available to members of the public. Our previous Community Engagement Plan outlines a range of projects, campaigns and initiatives that aim to promote community cohesion and good citizenship. We want to continue and strengthen these across a number of areas including local volunteering, living responsibly in the community, engaging positively with neighbours and promoting on-campus events to local residents. Most recent activities include the Student Community Wardens scheme, the Students' Guild Welcome Team, Community Conversations in Penryn, the Good Neighbour Award, the Resident Liaison Group and the Streetwise Fund.

At the beginning of each academic year, new and returning students are issued with advice about being good neighbours. This is supplemented with a community walk round by university support staff and community wardens, along with other support agencies including the Police, Fire and Rescue Service and Cornwall Council. The FXU, Students' Union now has a dedicated Community Partnership Manager who is actively harnessing support from students to get involved in meaningful community activities, including volunteering and fundraising.

Falmouth Initiative

The University has contributed financially towards a new Education and Environmental Officer post with Falmouth Town Council, who will focus on the beaches and green spaces. They will help to educate people about the ecology of the area and the importance of caring for the local environment, as well as advising on local by-laws in place, such as not having bonfires on the beaches.

Proposed Actions

- ❖ We want to develop new projects in conversation with our communities that will help promote good citizenship and community cohesion in the future, through consultation with the new Community Panel, with existing consultation groups and through supporting community ideas put forward through the new Community Fund.
- ❖ Set up a new community webspace for students to highlight the initiatives being undertaken by the Students' Guild, FXU and University, such as the Student Community Wardens and Welcome Team. It would also offer advice on subjects such as rubbish collection and noise. It could also be home to resources such as the Student Community Guide and new Living in the Community video.

3. Supporting Volunteering Opportunities

Student Volunteering

Our students in Exeter and Penryn, clocked up around 34,000 volunteering hours in 2018, ranging from organising activities for the elderly in care homes, to putting together food packages for the homeless.

Raise and Give (RAG) and Exeter Student Volunteers (ESV) represent the main fundraising and community volunteering groups in the Students' Guild (based in Exeter). Hosting a wide variety of events and individual projects, they raise hundreds of thousands of pounds and volunteer thousands of hours each year, through the hard work and dedication of almost 2,000 students. The total raised for local and national charities in 2017/18 through RAG was over £150,000.

Rates of student volunteering at our Penryn Campus are amongst the highest nationally, with students taking part in activities such as beach cleans and fundraising for local charities. Our students are also significantly involved in local activities, such as the memory cafés which support older residents in Penryn and Falmouth. FXU (Falmouth and Exeter Students' Union – based in Penryn) say that last academic year a total of 185 students logged 10,543.5 hours. Halfway through the 2018 university year, 216 students had already racked up a whopping 14,973.5 hours, with three students logging more than 500 hours each! In 2017/18 FXU's Raise and Donate (RAD) raised nearly £80,000, which was one of the highest amounts raised in the UK, in proportion to the number of students on the campus.

Exeter Care Homes Reading Project

The Exeter Care Homes Reading Project is about strengthening the connections between young and old in the local community, and making a difference in the daily lives of those living in residential care, and especially residents with dementia. Our Reading Project student volunteers are trained and sent out to a large number of care homes across Exeter. They visit residents regularly, reading poetry, plays, and short stories, and simply spend time chatting.

Proposed Actions

❖ Giving all students the chance to volunteer

There is a strong pool of more than 2,500 student volunteers across Devon and Cornwall, however there are groups who find it difficult to volunteer due to issues such as family commitments, time or money pressures. We believe the community isn't benefitting from the full range of skills and experiences from our students, therefore and want to focus on helping those students to join in volunteering opportunities.

❖ Volunteering SOS

We want to set up a group of students and staff willing to join a Volunteering SOS group, helping to tackle wider local issues which require a one-off larger group to meet the challenge.

4. Contributing to key local agendas

Students and staff from across the University already engage with a wide range of community groups and organisations, including local residents who live close to our campuses, councillors and MPs. Our aim is to listen to more people within the community and be more responsive to the needs of all groups, through continuing to talk and seek their support and guidance. We want to make sure we're listening and being more responsive to the needs of all. We want to support our communities, particularly in the areas of education and work, environment, health, science and culture.

For instance, we already work very closely with our partners in the NHS and we have been working hard to find ways to better support our students; particularly those with more acute needs. Three NHS Senior Mental Health Practitioners are now based on the University of Exeter's Streatham campus, next to our Wellbeing Centre, in order to provide direct support to our students. The pioneering new initiative is understood to be one of the first of its kind at a UK university. This exciting new service is a collaboration of funding and support from Devon County Council, Devon Partnership NHS Trust and the University.

Community Conversations in Cornwall

We also value the opportunity for face to face conversations, and attend town council surgeries and last year held a series of community drop-in sessions called *Community Conversations* in Penryn, Mabe and Falmouth to give local residents the opportunity to meet and discuss anything related to the University. Also, our Information Sharing Forum, comprising representatives from Falmouth Town Council, Penryn Town Council, Mabe Parish Council, Cornwall Council, Falmouth BID, Falmouth University, FXU and ourselves enables us to update each other on key developments in termly round table discussions.

Proposed Actions

- ❖ We will aim to:
 - ❖ provide more opportunities and support for student and staff volunteering;
 - ❖ Improve employment opportunities for local people and graduates;
 - ❖ Give students the chance to contribute to society through community-based learning, work placements and internships with local companies and organisations;
 - ❖ Encourage research within communities which tackles local issues and recognises the skills and expertise of local people. This research will be shared with communities and local organisations, to maximise its use for real world local benefit.
- ❖ We will measure success in the following ways:
 - Number of student and staff volunteers
 - The number of students taking part in community-based learning programmes, work placements and internships
 - Numbers of research projects which work with local communities to tackle local issues
 - Awareness and satisfaction of local people of initiatives which tackle local issues

5. Economic contribution to our region

The University plays an important role in the economy of the region injecting more than £1.17bn into the economy and generating almost 11,000 jobs (through staff employed and additional suppliers) in the South West. As one of Devon and Cornwall's biggest employers, we help support local growth and build on the region's strengths and potential. The University is not only a world leader in terms of its world-class teaching and research, but it also has a major impact on the local, regional and national economy. <http://www.exeter.ac.uk/economicimpact/>

Through our Business Engagement and Regional Skills Strategies, we will play a leading role in the creation of a vibrant and internationally competitive regional economy through working with hundreds of regional businesses, developing new collaborations and new products, and supporting skills development as part of our drive to ensure that local people can move up the 'skills escalator' into well paid jobs, working closely with Exeter College. And a number of student entrepreneurs have set up businesses in, and around, our campuses. We have a thriving Student Entrepreneurs Society and encourage them through assisting with crowdfunding and our Think:Try:Do programme. <http://www.spaceforsuccess.co.uk/ttd/>

In Cornwall, we are working with a range of partners to deliver a set of new exciting projects as part of the ongoing programme or EU Structural and Investment Funds. These projects will support 800 businesses and create 140 new skilled jobs. This is just a part of around £40m of live research grants currently being delivered by our academics in Cornwall.

Exeter Science Park

The University is a shareholder in Exeter Science Park, located near Exeter International Airport. This brings a focal point for innovation in the city, providing a supportive environment for development of ideas and growth of businesses alongside likeminded companies with access to the scientific expertise of the University. The University manages the Exeter Science Park Centre, which opened in spring 2015, and which provides 30,000 square feet of bespoke office and laboratory facilities and incubates new and growing businesses. The Science Park is also home to the Met Office High Performance Computer and the University collaborates with the Met Office through the Big Data and Environmental Impact Lab to bring big data solutions to small businesses.

Proposed Actions

- ❖ Through our Business Engagement and Regional Skills Strategies, we will play a leading role in the creation of a vibrant and internationally competitive regional economy through working with hundreds of regional businesses, developing new collaborations and new products, and supporting skills development as part of our drive to ensure that local people can move up the 'skills escalator' into well paid jobs, working closely with Exeter College, offering more apprenticeship from Level 3 to Degree level.
- ❖ We plan to consult on this Strategy with the County and District Councils in Devon and Cornwall, local MPs and businesses such as the Met Office, Innovate UK, BEIS South West. We will also be talking to our partners in the NHS, which includes all of the main hospitals: Royal Cornwall Hospitals NHS Trust, Royal Devon and Exeter NHS Foundation Trust, Torbay & South Devon NHS Foundation Trust and North Devon Healthcare NHS Trust.

6. Engaging communities with research

Working with our communities helps us create research which is relevant and beneficial to many people's lives beyond the University. Engaging communities with research has mutual benefits for all partners and we hope that local people benefit from being involved in research not only by having the opportunity to contribute to important issues in their community, for example health & wellbeing or the environment, but also through having an opportunity to voice their concerns and exploring ways to address them; gaining valuable new skills, confidence and knowledge; and increasing their understanding of the research we undertake at the University and the role it can play within communities and society.

Engaging with and listening to communities enhances our academic research by helping us create research which is relevant and beneficial to many people and which responds to local priorities and the needs of wider society. It also allows us to find volunteers to take part in research and to make our research more accountable and relevant by involving local communities at all stages of the research cycle. For example in Exeter, Our Peninsula Cerebra Research Unit (PenCRU) – a partnership between researchers, families and health care professionals which aims to ensure that research looks at issues relevant to local disabled children and their families.

Landmark Travels: *Our past in a suitcase* focuses on the cultural significance of a number of well-known landmarks in Cornwall. Researchers are working with students, members of the community, local experts and school children to explore, document and celebrate six, much-loved places and is part of a cultural landscape programme at our Institute of Cornish Studies, which aims to explore the county's sense of place.

Proposed Actions

- ❖ We will continue to support existing opportunities for our researchers and students engage with local people in research which addresses local challenges. Crucially we will look for future opportunities too.
- ❖ We want to measure the impact of our research on our communities and how our community impacts on our research.
 - ❖ For each research project which involves community collaboration, we will strive to better disseminate the impact on our communities to a wider audience.
 - ❖ We will measure the number of high quality impact case studies that involve our communities as part of the national process which judges the quality of research across the UK.
 - ❖ We will measure the number of projects supported by the University which are focused on the region.

7. Sharing and exchanging knowledge and skills

We bring together people from across the globe to learn, work and socialise together, helping to create a culturally diverse and innovative community. We already share and exchange knowledge and skills with the local community through a range of initiatives including public talks, lectures and cultural events; outreach and widening participation activities with local schools; partnering with specific groups, such as the University of the Third Age (U3A), a UK movement of retired and semi-retired people who come together to continue their educational, social and creative interests; Patient and Public Involvement Groups; Community Based Participatory Research; Degree Apprenticeships where students can combine full-time paid work and part-time university study; workplace opportunities for students; and working with local businesses and authorities to drive regional innovation.

Patient and Public Involvement with Research

Conducting research that is relevant to the concerns and needs of patients and the public is a key element of the work of our PenCLAHRC team in the College of Medicine and Health. Our renowned Patient and Public Involvement Team use innovative methods to ensure meaningful patient and public involvement and engagement is embedded in everything we do. We are keen to work with healthcare professionals and members of the public across the South West to identify and develop potential research questions that address real healthcare concerns.

Proposed Actions

- ❖ We believe there is mutual benefit in encouraging members of the wider community to share their experiences and life stories with our students (and vice versa). We will strive to:
 - Make all of our knowledge and skills exchange opportunities more visible and more accessible to all communities including those in rural Devon and Cornwall, through improved promotion and signposting
 - Create more opportunities to enable communities from all social groups to learn about the role of the university in creating and sharing knowledge and to share their life skills and “life stories”
 - Make it easier for members of the community to identify mutually beneficial opportunities and appropriate potential partners within the university
- ❖ We plan to track our success by using a questionnaire for local people to find out how aware they are of the university’s opportunities for knowledge and skills exchange. The questionnaire would also help us to identify others in the community who could share their skills and knowledge with others.

8. Supporting cultural opportunities

We have developed a new Arts and Culture strategy, much of which supports the Civic University and Community Engagement Strategy, including a focus on working with local people who are traditionally less likely to take part in these sorts of activities. Through building contacts, making space and time available and supporting creativity, we want to create new opportunities for a wide range of arts and cultural events and projects. These will take place within our campuses and beyond, with the aim of contributing to the richness of our region.

We will make sure our arts and culture work is open to as wide a range of people as possible, whilst also giving local people opportunities to share their ideas, work and interpretation, to help enrich us all. Working together, we hope to play a major role in the cultural development of the South West region.

<https://artsandcultureexeter.co.uk/>

The Royal Cornwall Show

For the past four years the University has joined with the people of Cornwall to showcase this diverse and beautiful county at The Royal Cornwall Show. Our presence has included interactive displays and hands-on activities which help visitors learn about research in a fun and family-friendly way. It is an opportunity for the University to share what we do and how that is now a part of the fabric of west Cornwall. We are also able to listen to residents' feedback and encourage young people in the county to think about higher education after school.

Proposed Actions

We will aim to:

- ❖ Host performances and events off campus that have specific community audiences and participants at their core.
- ❖ Throw open our doors to more people, so they can attend some of our popular events e.g. Creative Conversations.
- ❖ Launch a New Arts Walk on campus – a guided walk to complement our Sculpture Walk.
- ❖ Offer a new range of seminars, events and tours on and around our Cornwall campus.

9. Opening up our campuses

We provide permitted access to the University of Exeter's award-winning campus grounds and sporting, social and retail facilities.

We produce several self-guided tour information guides for visitors to our campuses available in print or on line (www.exeter.ac.uk/visit/campuses/gardens) including Horticultural trails, Tree Trails, Biodiversity Trails, and Art Trails, for visitors to enjoy. We also organise seasonal and bespoke tours of our campus grounds, for a modest fee that includes refreshments, starting and finishing at Reed Hall.

In Cornwall, our grounds are a biodiverse haven for plants and wildlife, with maps and information online (www.fxplus.ac.uk/about-us/sustainability/biodiversity). Our students and staff organise an annual BioBlitz event for the local community to come and explore the varied flora and fauna on campus. (www.fxu.org.uk/studentvoice/impact/bioblitz/)

We welcome community groups onto campus for tours around our facilities and talks with academics to showcase our research and improve community relations.

Our local primary school now comes onto campus weekly to use our grounds as part of their outdoor curricular activities.

Exeter Community Day

The University holds a regular community day at the Streatham Campus in Exeter. The second Spring Community Day was held in March 2018, opening up the Streatham Campus to over 1500 visitors from the local community. Activities on offer included fun experiments from our talented academics, sporting activities, crafts and much more.

Actions

- ❖ We want to attract more people to our campuses by further investing in current initiatives (such as the Community Day in Exeter) and by finding new ways of attracting visitors through market research and community discussion.
- ❖ Better promote visitors' experiences on our campuses and interactions with the University via social media.

10. Communicating our plans for the future

We know that our local partners and neighbours want to be kept up to date on our plans for the future, and in particular our growth plans for our student population and our built environment.

The University of Exeter will only grow in a planned and sustainable way and in consultation with our local communities. Currently, the UK government does not currently impose a cap on the number of students that universities can recruit annually. We currently have modest plans to grow our student numbers across our four campuses in Devon and Cornwall by 2020/21 by around 15% to a projected total of 25,000 by 2023. As student tuition fees make up a large proportion of our income, these plans are reviewed and revised by our Council annually to ensure the University remains financially sustainable. Expansion plans up to and beyond 2021 will depend on factors governed by the fast-changing environment that universities operate in, which is affected by government policy and economic conditions. Thus these forecast numbers can vary.

In both Exeter and in Penryn, the University of Exeter is a significant contributor to the numbers of people seeking accommodation annually, the vast majority being students. We recognise that this can put pressure on existing communities and fully recognise the impacts that a transient student population can bring. We have been working very closely with Exeter City Council and Cornwall Council to provide more purpose built accommodation on and off campus, and to ensure that the Exeter City Policy on Purpose Built Student Accommodation is successful and fit for purpose to ensure the supply of accommodation is sufficient to avoid increasing pressure coming to bear on private housing within the City.

Students on the Move

The University is working with the Student Community Wardens, Students' Guild and Exeter City Council to subsidise a range of refuse/recycling collections for all students living off campus. This is to help students to recycle as much waste as possible and to enhance our positive impact on the environment and minimise impact on our local community. Every summer many of our students will vacated their off-campus properties at weekends and are able to us our free 'text-a-collection' service for black bin waste.

Proposed Actions

- ❖ To be as transparent as we can with our local communities about our growth plans and building developments via a new, regularly updated, webpage: www.exeter.ac.uk/futureplans, with an opportunity to send in questions.
- ❖ Ensure that plans for the future are a key theme for discussion within the new Community Panel.

Consultation Questions

4. Do you think of our strategic aims are the right ones for our new Strategy?
5. Do you think that our proposed actions will effectively support the aims of the strategy?
Do you have any additional suggestions?
6. Is there anything else you think we should include or do you have any other comments about the strategy?

Consultation Questions

We would like to hear your views on the following questions, and on any aspect of our new Civic University and Community Engagement Strategy.

1. Do you agree with the vision and principles we have set out for our new strategy? Please give reasons for your answer.
2. What do you think of our proposed new approach to community engagement? Would you be interested in taken part in the Community Panel or being a Community Champion?
3. Do you have any thoughts or ideas for our new action plan which will support the overall Strategy? What would make a difference to you?
4. Do you think our strategic aims are the right ones for our new Strategy?
5. Do you think that our proposed actions will effectively support the aims of the strategy? Do you have any additional suggestions?
6. Is there anything else you think we should include or do you have any other comments about the strategy?

Please email your responses to communitystrategy@exeter.ac.uk

Deadline

The consultation closes at **6pm on Thursday 28 March 2019**.