



COUNCIL

MINUTES AND ACTIONS – APPROVED

7 JULY 2022- 11:30-18:00 COUNCIL CHAMBER, NORTHCOTE HOUSE

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ACTIONS

| ITEM | ACTION | Owner | Deadline |
|------|---|-----------------------------|----------|
| 1 | A meeting between the Student Guild Trustees and the Council should be considered. | Registrar and Secretary | |
| 2 | EDI targets should be devolved to Faculty level and progress reports should be brought to Council more regularly and have faculty breakdowns. | Director of Human Resources | |
| 12 | The Director of IT was requested to keep Council abreast of progress with the red risk rating on information security during 2022/23. | Director of IT | |

DECISIONS

| ITEM | Decision | Paper No. |
|------|--|-----------|
| 1 | The minutes of the meeting on 19 May 2022 were AGREED . | CNL-22-59 |
| 3 | Council APPROVED the appointment of Professor Martin Siegert to the role of DVC Cornwall. | |
| 3 | Closed Decision. | |
| 5 | Council APPROVED the 2022/23 budget and capital programme place-markers and noted the later year projections. | |
| 7 | Council ENDORSED the approach of the Student Experience Framework. | |
| 17 | Council APPROVED Nicholas Cheffings as Chair of Audit Committee. | |
| 18 | Council APPROVED the publishing of the Annual Report and Statement of Research Integrity 2021/2022. | |
| 18 | Council AUTHORISED the affixing of the seal | CNL/22/75 |
| 18 | Council APPROVED the Access and Participation Plan Variation 23/24 for submission to the Office for Students | CNL/22/77 |
| 18 | Council APPROVED the updated Financial Regulations for 2022-2023 | CNL/22/81 |
| 18 | Council APPROVED the Degree Outcomes Statement 2022 | CNL/22/83 |

MEMBERS PRESENT

| | |
|---------------------------------|--|
| Sarah Turvill | Pro-Chancellor and Chair |
| Professor Lisa Roberts | Vice-Chancellor |
| Sir Richard Atkins | Pro-Chancellor |
| Jo Binding | Independent Member |
| Gerry Brown | Independent Member |
| Sarah Buck | Pro-Chancellor |
| Nicholas Cheffings | Independent Member |
| Graham Cole | Independent Member |
| Professor Barrie Cooper | Senate Representative |
| Lounette Dyer | Independent Member (via Teams) |
| Professor Alexandra Gerbasi | Senate Representative |
| Professor Dame Caroline MacEwen | Independent Member |
| Professor Mark Goodwin | Deputy Vice-Chancellor (Global Engagement) |
| Andrew Greenway | Independent Member |
| Salam Katbi | Independent Member |
| Professor Janice Kay | Provost |
| Amoetsoe Mkwena | Independent Member |
| Lily Margaroli | President, Students' Guild |
| Steven Preece | President, The Students' Union |
| Alison Reed | Independent Member |
| Professor Gareth Stansfield | Senate Representative |
| Shades Chaudhary | Professional Services Representative |

SECRETARY

| | |
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| Mike Shore-Nye | Registrar and Secretary |
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MEMBERS APOLOGIES

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| Glenn Woodcock | Independent Member |
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OBSERVER

| | |
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| Georgi Roberts | Exeter President The SU |
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STAFF IN ATTENDANCE

| | |
|------------------------|--|
| Professor Stewart Barr | Professor of Geography (item 10 only) |
| Nathan Burden | Director of Exeter IT (item 12 only via Teams) |
| Jane Chafer | Director of Marketing, Recruitment, Communications & Global |
| Alison Chambers | Chief Executive Officer, Students' Guild |
| Dan Charman | Pro Vice Chancellor (item 14 only) |
| Andrew Connolly | Chief Financial Officer |
| Dorcas Cowan | Equality, Diversity & Inclusion Manager (item 2 only) |
| Jonnie Critchley | Business Manager for DVC Education and Student Experience (item 10 only via Teams) |
| Chris Evans | Interim Director of Innovation, Impact & Business and Director, Regional Engagement (item 14 only) |
| Susan Fallon | Interim Deputy Secretary to Council (minutes) |
| Professor Neil Gow | Deputy Vice-Chancellor (Research and Impact) |
| Purnoor Grewal | University Secretariat Administrator |
| Fiona Kugele | Assistant Director, Policy & Planning (item 11 only via Teams) |
| Kate Lindsell | Head of Compliance (item 12 only) |
| Hugh McCann | Director of Estate Services (item 13 only via Teams) |
| Re Oakley | Project Manager for the Future 17 SDG Challenge Programme (item 10 only via Teams) |
| Linda Peka | Deputy Registrar and Chief College Operations Officer |
| Rae Preston | Equality, Diversity & Inclusion Advisor (item 2 only) |
| Professor Tim Quine | Deputy Vice-Chancellor (Education and Student Experience) |

Imelda Rogers
Gail Seymour

Professor Rich Smith
Tracey Tuffin
Taylor Watson

Director of Human Resources
Research Ethics and Governance Manager (item 15 only via
Teams)
Deputy Vice Chancellor (Strategy Integration and Resources)
Insurance Audit & Risk Manager (item 12 only via Teams)
Data Analyst - Equality, Diversity & Inclusion (item 2 only)

1. **Chair's Introduction and minutes from the meeting of 19 May 2022 and Matters Arising (CNL-22-59)**

1.1. The Chair welcomed all Council members to the meeting and asked Members to declare any conflicts of interest related to items under discussion, none were declared.

1.2. The Chair thanked the Student Guild for the Council visit to their offices that morning. **ACTION: It was suggested that a meeting between the Student Guild Trustees and the Council should be considered.**

1.3. The minutes of the meeting on 19 May 2022 were **AGREED**.

1.4. The Chair reported the following Chair's Action since the last meeting of Council: on 26 May 2022 the Chair granted approval for Neil Gow, DVC Research and Impact, to sign the following two contracts (income to the University):

Closed Minute

1.5. The Chair reported a further Chair's Action: On 6 July 2022 the Chair granted approval for Neil Gow, DVC Research and Impact, to sign the following contract (income to the University):

Closed Minute

2. **Equality, Diversity and Inclusivity Annual Report 2021-2022 (CNL/22/60)**

2.1. The Provost, Director of HR and Shades Chaudhary, (in her capacity as Assistant Director Culture and Inclusion) presented the Equality, Diversity and Inclusivity (EDI) Annual Progress Report. They also presented to Council the vision, key actions and targets to 2025, 2027, and 2030; including proposed measures of change.

2.2. The Provost stated the moral and social rationale for the EDI vision; and the benefits to Exeter of a diverse workforce where everyone feels like they can speak out and belong; that the University is cultural competent with diversity and leadership across the faculties, reflecting the student community.

Council discussed the report and future targets in groups.

Closed Minute

2.3. **ACTION: EDI targets should be devolved to Faculty level and progress reports should be brought to Council more regularly and have faculty breakdowns.**

3. **Vice Chancellor's briefing - For information (CNL/22/61)**

3.1. The Vice-Chancellor (VC) provided additional updates to her briefing paper including:

- Updating Council on the new Secretary of State for Education.
- Biomedical Research Centre - Exeter has won more than £15 million National Institute for Health and Care Research funding for the region's first Biomedical Research Centre. The VC noted the work of Professor Sallie Lamb in the bid process.
- OFSTED inspection of Degree Apprenticeship provision had been a great success and Exeter (the first University to have an inspection for this sort of provision) is expecting a Good rating across all aspects of provision.

- DVC Cornwall Appointment – The VC recommended the appointment of Professor Martin Siegert to Council for the role of DVC Cornwall. She noted that Senate has been informed and no queries had been raised. Professor Will Gaze was the Senate representative and Richard Atkins, the Council representative, on the recruitment panel. Council **APPROVED** the appointment.
- DVC Business Engagement and Innovation Appointment – this recruitment process had not secured the preferred candidate and therefore recruitment will begin again in early autumn.
- DVC Global Engagement – Professor Mark Goodwin has decided to retire at the end of the calendar year. Recruitment via Perrett Laver will launch next week.
- Director of Sustainability – appointment of Joanna Chamberlain (currently Head of Sustainability, University of Cambridge) who starts on 3 October 2022
- VC Office appointments – the VC reported two key appointments in her immediate support team. William Bickford-Smith (senior policy advisor to Nadhim Zahawi in his previous Education role); and the internal appointment of Nich Turner to the new role of Communications Manager.
- UCU Industrial Action Update - UCU has now lodged a dispute with UCEA over the final pay offer for 2022-23. The VC reported that the University has had very constructive meetings with the new committee of the local branch and that she would update Council as discussions progress through the autumn.
- Wellcome Visit – the VC reported a on a very positive visit from Sir Jeremy Farrar and delegation of colleagues from the Wellcome Trust.
- COP27 – planning is now underway for COP27 in Egypt in November, being led by Professors Richard Betts and Pierre Friedlingstein.
- Regional updates included the retirement of Devon County Council Chief Executive, Phil Norrey; the Devolution deals for Devon and Cornwall, moving forward with discussions with local MPs; and a new partnership between the University and Exeter Chiefs Rugby Union Team.

3.2. Closed Minute.

3.3. The Director of Marketing, Recruitment, Communications & Global updated Council on the re branding exercise currently underway. She detailed the extensive consultation exercise that had been undertaken and reported that concepts one and two (of four) had been most popular; with the first favoured by students, alumni and external stakeholders, and concept two favoured by staff. She added that green was the preference by most over blue. The Steering Group (of which Jo Binding is a member) will be reviewing the data and UEB will take the final decision on the new visual and brand for the University to launch with the new structure in September.

3.4. The VC reported to Council on an exceptional set of National Student Survey (NSS) results; noting Exeter is the 1st in the Russell Group for overall satisfaction (from 11th last year). She expressed her thanks to the DVC Education and Student Experience, Provost, Registrar and Secretary, Deputy Registrar and Chief College Operations Officer and the two student Presidents, for what had been a truly collaborative effort during the past year.

3.5. The DVC Education and Student Experience summarised the recent NSS results, stating that the University uses the Times League Table methodology to create the NSS KPI. He reminded Council that this was the cohort that had been supported through the pandemic with the no detriment policy; with staff teaching through 2020/21 whilst caring for their own children at home; and with this academic year a full on campus experience. It emphasised the enormous effort of staff and the support of the Guild and SU.

3.6. The NSS Gold group had carefully scrutinised the metrics that make up the NSS, listened to educators and unlocked targeted resources. They focused on 5 high priority disciplines (with large cohorts and weaker than average performances) and on assessment and feedback (a challenging area that had been negatively affected in the previous year when staff had been given more time to provide feedback due to the demands of home schooling). He praised the VC for bringing the

University together to address the NSS. It was also noted that there had been investment into learning resources, including library resources, live 24-hour support through Studiosity, access to laboratories, and on campus facilities.

- 3.7. Improvements seen in this year's survey were across all metrics with the exception of the Guild/SU question, showing a need to raise the visibility of the fantastic and constructive partnership work between the University and the Guild and SU.
- 3.8. The DVC Education and Student Experience emphasised the importance of the focus of the whole University on the issue, gaining commitment from Heads of Departments and Directors of Education. He said the challenge of the survey is that it is in part a student's response to three years at the University and in part how a person feels on that day they complete the survey.
- 3.9. The DVC Education and Student Experience informed Council that there are clear next steps to continue to protect the student experience including investing in staff's ability to use data to inform actions.
- 3.10. Council comments included acknowledging the scale of work that has gone into achieving such a turnaround in the NSS; noted a shift in recruitment, ensuring staff are both excellent researchers and educators; how this whole University focused approach on the NSS could be used to tackle EDI challenges.
- 3.11. The VC noted the extraordinary year for the University with an outstanding REF and NSS; a new strategy; and a restructure. Closed Minute.

4. Admissions: 2022 Forecasts; Confirmation & Clearing Plans (CNL/22/62)

4.1. The Deputy Vice-Chancellor Global Engagement and the Director of Marketing, Recruitment, Communications & Global updated Council on the expected student in take for 2022/23, acknowledging that the position changes daily as students accept offers, especially for PGT study.

4.2. Closed Minute.

4.3. Closed Minute.

4.4. Council discussed the staff being in place for the summer confirmation, clearing and recruitment period as a result of the restructure and were assured that Directors of Faculty operations and their support staff were all in place ready.

4.5. Closed Minute.

5. Budget 2022/23 and draft later year projections (CNL/22/63)

- 5.1. The Chief Financial Officer (CFO) summarised the proposed budget for 2022/23 and later year projections, including capital programme place-markers. He described it as an investing budget, putting financial resources behind the mobilisation of the Strategy 2030. Closed Minute. The Chair noted that the Council Finance Sub Committee had also reviewed the proposed budget before bringing it to Council.
- 5.2. The investments take various forms: in transformative capability and infrastructure such as digital, the climate emergency and the adaptive estate. These will support new income streams, operational efficiencies, avoid future capital expenditure, and help deliver the University's net-zero carbon ambition.
- 5.3. The budget also supports the Guilds budget requests for 2022/23 and 2023/24 by increasing their block grant in the current year and relieving pressure on next year's budget.

5.4. A key risk outlined by the CFO was inflation: staff cost inflation being higher than budgeted for (currently 5.3%); and the eroding value of the UG home regulated fixed fee.

Closed Minute

5.5. A further risk, every year, the CFO stated is student recruitment. Closed Minute.

5.6. **Closed Minute.**

5.7. The CFO reported a modest surplus planned in Commercial Services, held within the Professional Services budget. He noted that commercial services was majorly impacted by the pandemic and the need to absorb the Guild commercial outlets; however he stated confidence in the opportunity to increase margins in future years whilst still providing great value for money for the university community.

5.8. The CFO also reported that cash balances remained high; and the University fully expects to be compliant with its lending and USS covenants.

5.9. Council discussed the budget and raised the following:

- A need to prepare for a period of high inflation. The CFO pointed out this is compounded by the regulated Home UG fee. He stated that a higher pay award is expensive, but manageable. He noted the effect of inflation on investments and therefore he will be modelling it and quantifying the risks to take to the Strategy, Planning and Investment Committee. He also noted that both pension schemes are ahead on their deficit recovery plans, however there is future uncertainty and complicated future projections.
- Cost of living concerns and sufficient hardship fund for students and support for staff.
- Council was pleased to note the investment in digital and IT in the budget plans.
- CFO confirmed that cash balances, revolving credit fund and long term debt on fixed rate are sufficient to meet the investment programme. Therefore over the coming year it is not expected there will be a need for additional borrowing for the investment programme. The CFO also noted that Exeter's borrowing levels are now below the RG medium.
- Council raised concerns that there is insufficient funding focus on the climate emergency.

5.10. Council **APPROVED** the 2022/23 budget and capital programme place-markers and noted the later year projections.

6. **June (Fifth) Forecast for 2021/22 (CNL/22/64)**

The CFO presented the final forecast for the year.

Closed Minute

7. **Student Experience Framework (CNL/22/65)**

7.1. The DVC Education and Student Experience was joined by the Director of Education and Student Support, the Presidents of the student bodies and the CEO of the Student Guild to present the Student Experience Framework. It was noted that Richard Atkins and Jo Binding had commented on the framework at the Education and Student Experience Dual Assurance meeting.

7.2. It was noted that a framework, rather than a strategy, was required to be responsive to the changing student community and environment. The framework was described as taking into consideration the student experience outside academic endeavour and articulated a strong commitment to working differently and being student led. The principle and vision of the framework is to be flexible and adaptable to individual needs, but retain a uniquely Exeter experience.

7.3. Council had an in-depth and extensive discussion and feedback from Council included:

- Concerns around support for medical students in Truro.
- Questions on how the framework would empower students and provide different methods and mechanisms to hear the student voice.
- Complements on the way the framework had been co created.
- That students also have a responsibility to enable others to grow, develop and thrive.
- How campus sharing with Falmouth University affects student experiences.
- How to engage staff in the framework.
- The need for some students to have help with pre arrival transitions.
- Are international students fully catered for in this?
- Cornwall is distinctively different and this will be a challenge for the new DVC Cornwall.

7.4. Council **ENDORSED** the approach of the Student Experience Framework.

8. International Student Experience (CNL/22/66)

8.1. The DVC Global Engagement and DVC Education and Student Experience were joined by the Director of Global to present the paper which was described as an action plan to provide the best tailored support to international students possible. It showed the tailored support Exeter can provide through pre arrival, wellbeing and belonging, academic support and employability support and how current provision could be improved. It was stated that the plan was incremental form of innovation; unlike the previous presentation on the Student Experience Framework which is a much more radical proposition.

8.2. Council discussed the paper and raised the following points:

- International students come with different skills and different expectations of the classroom. Is there more pre sessional work that can support them to start to learn the norms and expectations?
- Acknowledging the large investment international students are making into their education.
- The difference approaches in the Student Experience Framework and the International Student Experience paper.
- Need for greater opportunity for the students to exchange their experience of where they come from.
- Striking the balance from understand people without constantly differentiating and not allowing students to feel they are integrated. Suggested greater coordination between this proposal and the Student Experience Framework.
- Need for pre sessional for home students so they understand the global nature of our University.
- The need to differentiation between home and international students because there are particular issues and problems for international students that home students do not have.
- The impact agents and representatives in countries have on the international student experience.
- Transitions for postgraduate students are very important as there is less time at the University than for undergraduate students.
- The need to focus on employability.
- The need for individual support early on so students can be confident in accessing institutional support and activities.
- Caution on regarding international students as a homogenised group.

8.3. The Chair concluded the discussion by noting there is clearly a need to invest in the international student experience as part of the overall Strategy 2030.

9. Student President Reports (CNL/22/67) (CNL/22/68)

9.1. The Guild President summarised her report to Council (CNL/22/67) noting there had been significant organisational changes for the Guild to support future growth. She also noted work on gender safety; sustainability; the student experience framework; Guild campus space; and accessibility at graduation and at other campus events.

9.2. Accessibility for campus events was discussed and concerns raised about underlining problems with inclusivity. The Guild President expressed her thanks to the Deputy Registrar and Chief College Operations Officer and support staff for the improved accessibility for graduation ceremonies; and the Registrar and Secretary noted that the Guild and SU will be invited to join a new group that is looking to create parity rather than just complying with laws around accessibility.

9.3. The Guild President outlined future plans to proactively seek to increase ethnic diversity of staff and students; and to continue working on student communications to make students more aware of the work the Guild does, especially around the strong relationship between the officer team and the University.

9.4. The Guild President thanked Council for its support of the student voice. Council also expressed thanks to the Guild President and officer team for their work during 2021/22.

9.5. The SU Exeter President presented his report to Council (CNL/22/68) and highlighted:

- A new PGR student representative role for the SU.
- The ongoing student accommodation challenges in Cornwall.
- The SU work in addressing violence against women.
- The lack of ethnic diversity in Cornwall and the anti-racists efforts needed by Exeter and Falmouth Universities and the SU.
- Work on the Cornwall sports strategy.

9.6. The SU Exeter President thanked Council for their support, and he was thanked for his authentic voice representing student in Cornwall.

9.7. The incoming SU Exeter President informed Council of her priorities for 2022/23 which included: accessible academic support; Covid adjustments; greater connectivity with Devon campuses and the Truro site; further work in the community to foster good relationships between students and the wider community.

10. Showcase of the Future 17 Programme

10.1. Professor Stewart Barr presented to Council the Future 17 programme in which the University has partnered with QS to lead the creation of a transformative educational partnership between the world's leading universities and global organisations, to empower and enable the next generation of students within the framework of the 17 UN Sustainable Development Goals.

11. Institutional Performance Update (CNL/22/69)

11.1. The Assistant Director, Policy and Planning summarised the KPI report compiled by Planning Policy and Business Intelligence and the UEB KPI owners. She noted that various pandemic impacts were beginning to appear in the KPIs. Council discussed the state school target and the need to focus on it with short term actions, and in the medium term by addressing the University's portfolio.

12. Risk Report 3 2021/2022 (CNL/22/70)

12.1. The Head of Compliance was joined by the Director of Exeter IT and the Insurance Audit & Risk Manager to summarise the final risk report of the year. She noted that the report included one new amber risk: the hardening of the insurance market, especially in relation to cyber insurance.

12.2. **Closed Minute.**

12.3. **ACTION: The Director of IT was requested to keep Council abreast of progress with the red risk rating on information security during 2022/23.**

13. Penryn Pitches Update (CNL/22/71)

13.1. The Registrar and Secretary was joined by the Director of Estate Services to update Council on the various options being explored for sports pitches in Cornwall.

Closed Minute.

The-campus option was being further explored; plus a land agent had been employed and thirteen potential sites off campus were being considered.

13.2. The VC informed Council that having met with Cornwall local authority she was informed they are keen to look at their sporting strategy. Therefore, the University will be discussing student needs with them and any opportunities to work together.

14. Net Zero Solutions Hub (CNL/22/72)

14.1. The Interim Director of Innovation, Impact & Business and Director, Regional Engagement and the PVC of the College of Life and Environmental Sciences joined the meeting to present the Net Zero Solutions Hub and how it links to the University's strategy. The aim of the hub is to utilise the enormous number of Exeter academics working on climate and sustainability and connect that capacity to external organisations who are grappling with reaching net zero. The goal is to commercialise Exeter's extensive expertise in this area; moving from understanding the problem to providing solutions.

14.2. Council were very supportive and noted the timing was right for such a venture; and that there would potentially be interest from philanthropic donors and alumni. There was concern about the University having the correct resources and structure in place for a consultancy approach. The President of the Guild asked that students be involved to improve their employability and opportunities in this growing sector.

15. Annual Report and Statement of Research Integrity 2021/2022 (CNL/22/73)

15.1. The DVC Research and Impact and the Research Ethics and Governance Manager presented the report to Council.

15.2. Council **APPROVED** the publishing of the Annual Report and Statement of Research Integrity 2021/2022.

16. Report from Senate

16.1. Senator Barrie Cooper provided an update to Council noting some overlap of agenda items at this meeting of Council and the Senate meeting on 16 June 2022. He noted in particular the Degree Outcomes Statement 2022 in part II Council papers and informed Council that the detail

had been considered by Senate, and a dashboard to look across the sector at discipline level was being developed for staff. He also noted that the Senate meeting on 16 June had been opened to academic colleagues who might be interested in standing in the Senate elections in September.

16.2. Other updates included:

- Research and innovation grants performance update at Senate;
- The Senate Review Implementation Group who are looking at the induction for new Senators, and refresher for continuing Senators, next term.
- The Senate group developing the revised Academic Freedom Agreement continue to meet over summer and will bring a revised agreement to Senate next term.

16.3. It was noted that it had been a very busy year for Senate, a lot of extra time had been committed by Senators to extra meetings and working in their Colleges on the restructure. Additionally, many Senators have served on committees and task and finish groups this year.

16.4. Professor Cooper informed Council that Senate membership is usually set for the following year before the final meeting of the current year, however this year due to the restructure, this has been delayed and elections will be held September for the elected positions. The transition agreement is that membership of those members currently due to expire on 31 July 2022 be extended until 30 September 2022.

17. Report from Audit Committee

17.1. The Chair of the Audit Committee informed Council that last meeting on 27th June 2022 had included:

- A discussion on cyber-crime prevention and insurance in this area.
- Approval of the external auditors' audit plan for the year ending 31 July 2022.
- Reports from internal audit.
- Risk report, and identified European research as a potential area of risk.
- Updated financial regulations and budget.

17.2. The Chair of Council thanked the Chair of Audit Committee who was retiring from Council and noted that Nicholas Cheffings was recommended by the Council Nominations Committee to become Chair. Council **APPROVED** Nicholas Cheffings as Chair of Audit Committee.

18. Matters brought forward from Part II (CNL/22/74)

18.1. Council **AUTHORISED** the affixing of the seal (CNL/22/75)

18.2. Council **APPROVED** the Access and Participation Plan Variation 23/24 for submission to the Office for Students (CNL/22/77)

18.3. Council **APPROVED** the content of the Degree Outcomes Statement 2022 (CNL/22/83)

18.4. Council **APPROVED** the updated Financial Regulations for 2022-2023 (CNL/22/81)

18.5. Council **APPROVED** the Degree Outcomes Statement 2022 (CNL/22/83)

18.6. Council **EMPOWERED** the Chair of Council, Pro-Chancellors and Vice-Chancellor (or, in the absence of one, the other two) to act on behalf of Council in any urgent matters which may arise during the Summer Recess.

18.7. Council **EMPOWERED** the Vice-Chancellor to approve recommendations of Selection Committees in respect of academic and academic-related staff posts during the Summer Recess.

18.8. Council noted the items in Part II

19. Chair's Closing Remarks

- 19.1. The Chair noted the departure from Council of Gerry Brown, Carrie McEwan, Gareth Stansfield and Stevie Preece and thanked them for their services and commitment.
- 19.2. Noting this was her final meeting as Chair of Council, the Chair stated how much she had enjoyed the role for 10 years; made possible in part by the excellent Council members and thanked all Council for their commitment to Council and the University.
- 19.3. The VC asked to put on record the University's immense appreciation of the Chair, who she noted been a truly outstanding Chair over the past ten years. She stated the University had been transformed over the last 10 years with a remarkable and inspirational Chair of Council.
- 19.4. The VC thanked the student representatives Lily Margaroli and Stevie Preece for their incredibly valuable input to Council discussions over the year; and wished Stevie all the best for his next steps. She also thanked the retiring Senate member Professor Gareth Stansfield for his valuable contributions on Council over the past year. Finally she recorded her particular gratitude to retiring Independent members: Carrie McEwan, who had been a Council member since 2019 and had provided the University with invaluable advice as independent lead in the areas of Ethics and Human Resources; Gerry Brown who had generously given more than eight years of service to Council and in that time had shared his knowledge and expertise with the University very generously, particularly as Chair of Audit Committee and independent lead for global advancement.
- 19.5. The next meeting of Council would be the briefing meeting on 12 October 2022 followed the next day by a Council meeting.